# Strategies for Accelerating Multimodal Infrastructure Delivery

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Wednesday, October 31, 2018

## Housekeeping

⇒ Problems with audio?

Dial into the phone line instead of using "mic & speakers"

⇒ Webinar issues?

Re-Load the webpage and log back into the webinar. Or send note of an issue through the Question box.

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## Archive posted at www.pedbikeinfo.org/webinars

- **Copy of presentations**
- ⇒ Recording (within 1-2 days)
- ⇒ Links to resources

Follow-up email will include...

- □ Link to certificate of attendance
- ⇒ Information about webinar archive



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# Wesley Blount Office of Human Environment Federal Highway Administration



## FHWA FY 2019-2022 Strategic Plan



- Safety
- Infrastructure Accelerated Project Delivery
- Innovation
- Accountability –
   Performance Measures
- https://www.fhwa.dot.gov/p olicy/fhwaplan.cfm.

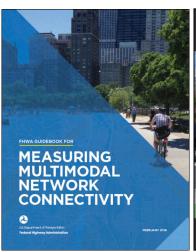


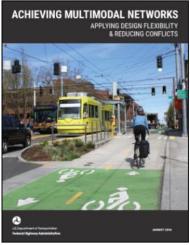
# Why is Accelerating Project Delivery Important?

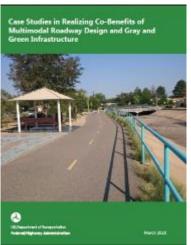
- Improve safety for all roadway users.
- Reduces cost.
- Enables agencies to do more with less.
- Leverages other investments.

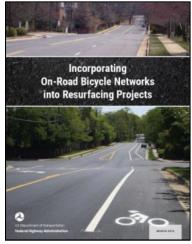


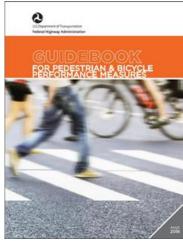
# Recent FHWA Pedestrian and Bicycle Resources

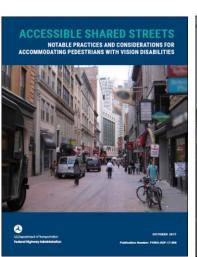


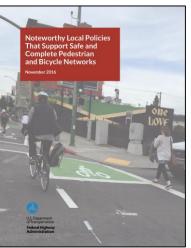


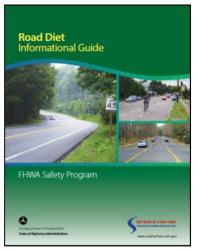


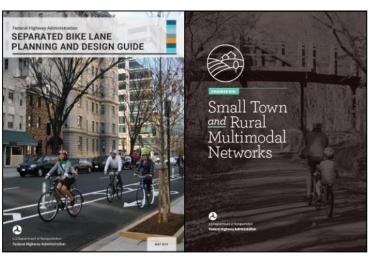


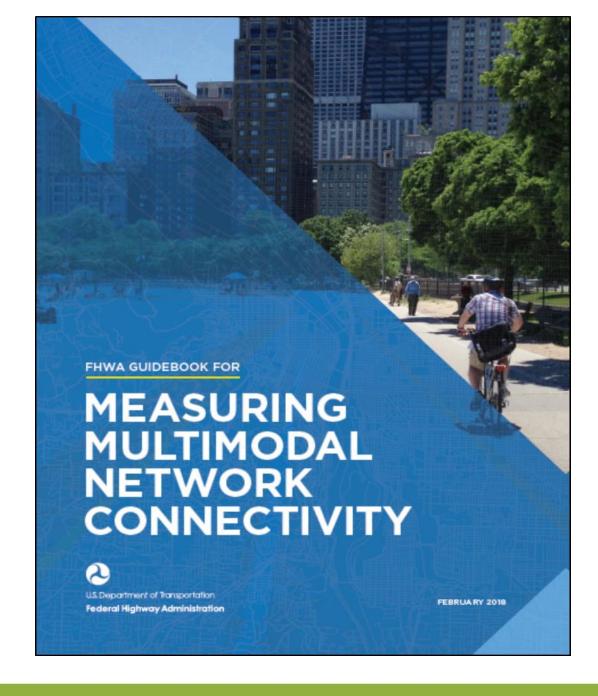












## **Human Environment Newsletters**

#### **Human Environment Digest**

#### December 14, 2017

PDF files can be viewed with the Acrobat® Reader®

Welcome to the Federal Highway Administration (FHWA) Office of Human Environment biweekly email digest. This digest shares the latest information from a range of Federal and non-Federal sources, addressing transportation and its relationship to the human environment. Through this information exchange, FHWA hopes to foster dialogue at all levels and continue to further the state of the practice on these important topics in support of safety; infrastructure, including accelerated project delivery, access to jobs, and community revitalization; technology and design innovation; and accountability, including, data-driven decisions and performance-based planning.

For more information on any of these topics, see the FHWA Related Links on the sidebar.

\*The information provided in this mailing does not necessarily reflect the view of the Federal Highway Administration or the U.S. Department of Transportation.



#### The Next Generation of North American Bike Facilities

The National Association of City Transportation Officials (NACTO) released a new guidance, titled "Designing for All Ages & Abilities: Contextual Guidance for High-Comfort Bicycle Facilities." The guidance focuses on two key safety factors, vehicle speeds and traffic volumes, to give cities the tools they need to decide what street treatments will most improve bicycle safety.



#### Infrastructure

#### California's Approach to Balancing Infrastructure and Stewardship

The Federal Highway Administration's (FHWA's) Successes in Stewardship newsletter highlights environmental streamlining and stewardship practices from across the country. The November 2017 edition of the newsletter is titled, "California's North Coast Corridor Program Ralances Infrastructure Demands and Environmental Stewardship." The California

For more information about events and webinars, see the HEP Calendar.

#### Events

- January 23-24, 2018: NCSF's 18th National Conference and Global Forum on Science, Policy, and the Environment: The Science, Business, and Education of Sustainable Infrastructure: Building Resilience in a Changing World
- March 8-9, 2018: Traditional Cultural Places (Classroom). San Francisco, CA.

#### Webinars

- December 14, 2:00 PM 3:00 PM
   ET: Safety Performance Measures for Pedestrians and Bicyclists
- December 19, 1:00 PM 2:00 PM
   ET: TREC's Bike-Ped Portal: National Bicycle and Pedestrian Count Archive
- December 20, 1:00 PM 2:30 PM
   ET: Talking Freight's Good Practices in MPO Freight Planning
- January 9, 2018. 1:00 PM 2:00 PM ET: ostering Community Partnerships to Advance Health Equity
- January 24, 11:00 AM 12:00 PM ET: PeopleForBikes' eMTBs: Current Issues and Partnership Opportunities

#### FHWA Related Links

- Environment Homepage
- Bicycle/ Pedestrian
- Environmental Justice
- Transportation Alternatives
- . Recreational Trails Program.

To submit comments or information for inclusion in the next HE Digest, click here. Submissions must be made before 12 PM EST Wednesday. USD-poorhood of transportation
FHWA's Fostering Multimodal Connectivity Newsletter

#### In This Issue

#### Introduction

Providing Multimodal Transportation Options on Austin's Mopac Mobility Bridges.....

Editor's Note: With the New Year and the release of the U.S. Department of Transportation Strategic Plan for Fiscal Years 2018-2022, we are introducing some formatting changes to this publication to highlight the development and implementation of multimodal transportation projects.

#### Introduction

The Federal Highway Administration's (FHWA's) Fostering Multimodal Connectivity, Newsletter is intended to provide transportation professionals with real-world examples of ways that multimodal transportation investments promote economic revitalization, provide access to jobs, and achieve safer communities through support of accelerated project delivery, technology and design innovation, and public/private partnerships. This newsletter communicates FHWA and partner efforts in support of the U.S. DOT Strategic Plan by improving connectivity, accessibility, safety, and convenience for all users.

Want to access additional tools and resources? Please visit FHWA's <u>website</u>. Past issues of the newsletter are also <u>available</u>. To subscribe to the newsletter, visit <u>GovDelivery</u>.

http://www.fhwa.dot.gov/livability/he\_digest https://www.fhwa.dot.gov/livability/newsletter/





## **Program Websites**

- Livability: <a href="http://www.fhwa.dot.gov/livability">http://www.fhwa.dot.gov/livability</a>
- Environmental Justice:
   <a href="http://www.fhwa.dot.gov/environment/environmental\_justice">http://www.fhwa.dot.gov/environment/environmental\_justice</a>
- Bicycle and Pedestrian:
   <a href="http://www.fhwa.dot.gov/environment/bicycle\_pedestrian/index.cfm">http://www.fhwa.dot.gov/environment/bicycle\_pedestrian/index.cfm</a>
- Economic Development <u>https://www.fhwa.dot.gov/planning/economic\_development/</u>
- Sustainable Transportation <u>https://www.fhwa.dot.gov/environment/sustainability/</u>
- Community Connections
   https://www.fhwa.dot.gov/innovation/everydaycounts/edc\_4/connections.cfm
- Health in Transportation
   https://www.fhwa.dot.gov/planning/health\_in\_transportation/

## **Project Purpose**

 Document challenges to delivering multimodal infrastructure projects



What's preventing or delaying projects?

 Identify top strategies and solutions for overcoming challenges and accelerating project delivery



How have agencies solved these problems?

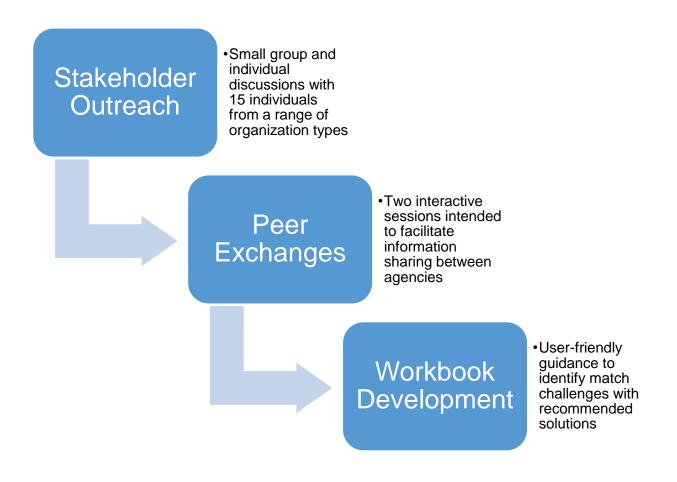
 Facilitate peer-to-peer exchanges of strategies among practitioners



What can we learn from each other?



## **Project Phases**





## **Stakeholder Organizations**

Federal Highway Administration	State DOT Headquarters	State DOT Division and District Offices	Regional Agencies	Local Agencies
<ul> <li>Office of Project         Development and         Environmental         Review</li> <li>Office of Planning,         Environment and         Realty</li> </ul>	<ul><li>Florida DOT</li><li>Colorado DOT</li><li>Oregon DOT</li><li>Utah DOT</li><li>Illinois DOT</li></ul>	<ul> <li>Ohio DOT District</li> <li>7</li> <li>Michigan DOT's University District</li> <li>Caltrans District 3</li> </ul>	<ul> <li>North Central Texas Council of Governments</li> <li>San Diego Association of Governments</li> </ul>	<ul> <li>Chicago     Department of     Transportation</li> <li>City of San Jose</li> <li>City of Berkeley</li> </ul>
Michigan Division     Office				



## **Key Challenges Identified**

Programming
Delays and
Funding Source
Challenges

Difficulties
Competing for
Limited
Funding

Inadequate
Internal and
External
Coordination

Inadequate Community Input Design
Guidelines
Insensitive to
Context

Lengthy Environmental Reviews Insufficient
Staff Capacity
or Technical
Knowledge

 Stakeholder discussions revealed numerous challenges to accelerating multimodal infrastructure delivery

- New workbook released today
- Identifies 13 strategies for accelerating project delivery across multiple phases of project development
- Links strategies to documented challenges
- Includes case study examples and further reading/resources for each strategy

## STRATEGIES FOR ACCELERATING MULTIMODAL PROJECT DELIVERY

U.S.Department of Transportation Federal Highway Administration



**Planning and Project Scoping Environmental** Review Design **Funding** 

- 1 Develop Prioritization Methods for Multimodal Projects
- Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements
- 3 Identify Multimodal Needs Early in Project Development
- (4) Improve Public Involvement
- Make Appropriate and Effective Use of Categorical Exclusions (CEs)
- 6 Document Multimodal Elements in the Project's Purpose and Need Statement
- 1 Incorporate Context-Based Design into State Design Processes and Manuals
- Apply and Leverage the Innovative Multimodal Treatments in the MUTCD
- 9 Promote Flexibility in Existing Funding Sources
- Allocate New Funding Sources to Implement Multimodal Infrastructure and Leverage Existing Programs
- Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them
- 12 ) Increase Staff Capacity and Knowledge
- Provide Technical Assistance to Support Small and Rural Communities

Programming Delays and Funding Source Challenges

Lengthy Environmental Reviews

Inadequate Internal and External Coordination

Difficulties Competing for Limited Funding

Design Guidelines
Insensitive to Context

Insufficient Staff Capacity or Technical Knowledge

Inadequate Community Input

#### GUIDE 1 - STRATEGIES RELATED TO PROJECT DEVELOPMENT PHASE

PROJECT DEVELOPMENT PHASE

MOST RELEVANT STRATEGIES

Planning and Project Scoping 1 Develop Prioritization Methods for Multimodal Projects

Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements

3 Identify Multimodal Needs Early in Project Development

4 Improve Public Involvement

Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them

17 Increase Staff Capacity and Knowledge

Environmental Review Make Appropriate and Effective Use of Categorical Exclusions (CEs)

Document Multimodal Elements in the Project's Purpose and Need Statement

12 ) Increase Staff Capacity and Knowledge

Provide Technical Assistance to Support
Small and Rural Communities

Design

1 Incorporate Context-Based Design Into State Design Processes and Manuals

Apply and Leverage the Innovative
Multimodal Treatments in the MUTCD

12 Increase Staff Capacity and Knowledge

Provide Technical Assistance to Support Small and Rural Communities

**Funding** 

1 Develop Prioritization Methods for Multimodal Projects

Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements

9 Promote Flexibility in Existing Funding Sources

Allocate New Funding Sources to Implement Multimodal Infrastructure and Leverage Existing Programs

1) Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them

Provide Technical Assistance to Support
Small and Rural Communities

#### **GUIDE 2 – STRATEGIES RELATED TO KEY CHALLENGES**

KEY CHALLENGES
Programming Delays and
Funding Source Challenges

MOST RELEVANT STRATEGIES

Develop Prioritization Methods
for Multimodal Projects

Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements

Document Multimodal Elements in the Project's Purpose and Need Statement

Promote Flexibility in Existing Funding Sources

Allocate New Funding Sources to Implement Multimodal Infrastructure and Leverage Existing Programs

Provide Technical Assistance to Support Small and Rural Communities

Difficulties Competing for Limited Funding

Develop Prioritization Methods for Multimodal Projects

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Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them

Provide Technical Assistance to Support Small and Rural Communities

Inadequate Internal and External Coordination

**Design Guidelines** 

Insensitive to Context

Identify Multimodal Needs Early in Project Development

Document Multimodal Elements in the Project's Purpose and Need Statement

Inadequate Community Input

Improve Public Involvement

4 Improve Public Involvement

Incorporate Context-Based Design into State Design Processes and Manuals

8 Apply and Leverage the Innovative Multimodal Treatments in the MUTCD

**Lengthy Environmental Reviews** 

4 In

Improve Public Involvement

Make Appropriate and Effective Use of Categorical Exclusions (CEs)

Document Multimodal Elements in the Project's Purpose and Need Statement

Insufficient Staff Capacity or Technical Knowledge

(8)

Apply and Leverage the Innovative Multimodal Treatments in the MUTCD

Increase Staff Capacity and Knowledge

Provide Technical Assistance to Support
Small and Rural Communities



#### STRATEGY OVERVIEW

Identifying multimodal needs early in the project development process allows the early incorporation of project elements to address those needs. Identifying these needs during planning and project scoping can be critical to avoiding delays during design, right-of-way acquisition, and funding. Early incorporation of multimodal elements allows potential solutions to be more comprehensively evaluated as they are developed and can also help uncover right-of-way acquisition needs earlier in the project development process.

Multimodal projects or elements that require the purchase of ROW can be challenging to deliver in a timely manner.

While most States are legally able to purchase ROW for multimodal elements or projects, most typically avoid purchasing ROW for multimodal projects as standard practice. One exception is Massachusetts DOT, which routinely purchases ROW for sidewalks and bicycle facilities. They identify ROW needs during the corridor planning phase of a project.

Local plans (for example, comprehensive plans, local multimodal plans and capital programs, regional transportation plans and transit agency plans) can be good sources for understanding the multimodal needs of areas or projects.

#### CONSTRAINTS/ CHALLENGES ADDRESSED

- Programming delays and funding sources
- Inadequate Internal and external coordination

#### **EFFECTIVENESS**

project's multimodal needs early on can eliminate elements during later phases result, the time needed to deliver a project and the potential for

Innovations are needed to accelerate purchasing rightmultimodal projects. Some agencies are accelerating project delivery by purchasing easements for multimodal projects and others are working with property owners to donate land for multimodal elements or projects. One example of this was the Central Platte Valley Light Rail Project in Denver, CO. The Regional Transportation District (RTD) received \$1.4 M in land donations for the right-of-way needed for the expansion of the light rail Line C.

The ability to routinely purchase ROW for multimodal projects is critical to providing multimodal networks. While this Workbook represents a snapshot in time, FHWA encourages agencies to share existing and emerging best practices for purchasing ROW for multimodal projects.

#### APPLICABILITY & TRANSFERABILITY

the use of context-based planning and dong it tools that inform planners and pout the multimodal regular of project has widespread applicability.

#### EXAMPLES AND CASE STUDIES

Oregon DOT developed an Active Transportation Plan that Inventoried bicycle and pedestrian facilities on Region 1 (Portland-area) State highways and identified gaps and deficiencies in the active transportation network. Department staff worked with the public to develop a set of evaluation criteria and then applied the criteria In developing a prioritized pedestrian and bicycle network. This framework is being used by Region 1 as projects are implemented.

FDOT District 4 Multimodal Screening Checklist (MMSC) - District 4 (serving five counties in southeast Florida) uses a Multimodal Screening Checklist (MMSC) to Identify the full range of multimodal needs prior to developing the scope or budget for all projects on State roadways. The District coordinates with local governments, transit providers, and regional transportation planning organizations to identify and document the full range of multimodal needs for all projects, including capital projects, maintenance and resurfacing projects, traffic operations projects, and safety projects.

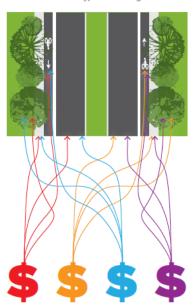
This approach helps the District avoid reworking the project design later in the project development process, which would typically require having to find additional funding for the project. The District uses this approach for all of its projects, including maintenance and resurfacing projects.

This checklist aims to implement FDOT's Complete Streets policy (http://www. flcompletestreets.com/000-625-017-a. pdf). This policy recognizes that complete streets require designs that consider local land development patterns, built form, and context-based roadway design speed. The policy's goal is to maintain safety and mobility while serving the transportation needs of users of all ages and abilities.

The MMSC gathers and documents information related to passenger access to transit and

accommodations for individuals with disabilities: local and regional pedestrian, bicycle, and greenways plans; multimodal safety problems; school zones and school access; railroad crossings; freight patterns; and airport access.

This graphic is used by FDOT to illustrate how different multimodal project elements can utilize different types of funding.



levels of transit service; corridor lighting;

14

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## V. Relevant Federal Policies and Resources

There are numerous relevant resources and Federal policies that offer guidance and real-world examples of projects that have applied this guidance. These policies and resources are listed and described below.

#### **Annotated Resources/Policies**

#### **Project Development Phase: Planning and Project Scoping**

#### Federal Highway Administration (FHWA) - Use of Federal Funds for Bicycle and Pedestrian Efforts

https://www.transportation.gov/mission/health/ use-Federal-funds-bicycle-pedestrian-efforts

Measures the percentage of Federal transportation dollars that go to bicycle and pedestrian infrastructure projects

#### FHWA - Bicycle and Pedestrian Program

https://www.fhwa.dot.gov/environment/ bicycle\_pedestrian/funding/

Identifies transportation funding programs with flexibility to fund pedestrian and bicycle projects and activities from several transportation funding programs.

#### FWHA - Fiscal Management Information System. Federal-Ald Highway Program Funding for Pedestrian and Bicycle Facilities and Programs

https://www.fhwa.dot.gov/environment/ bicycle\_pedestrian/funding/bipedfund.cfm

Summarizes Federal-Ald Highway Program funding for pedestrian and bicycle facilities and programs by year and by State.

#### FHWA - Guidebook for Measuring Multimodal Network Connectivity

https://www.fhwa.dot.gov/environment/ bicycle\_pedestrian/publications/ multimodal\_connectivity/

The Guidebook for Measuring Multimodal Network Connectivity provides methods and measures to support transportation planning and programming decisions. It includes references and illustrations of current practices, including materials from five case studies conducted as part of the research process.

#### FHWA - Transportation Alternatives Set-Aside Implementation Guidance

https://www.fhwa.dot.gov/environment/ transportation\_alternatives/ guidance/guidance\_2016.cfm

Overview of Fixing America's Surface Transportation (FAST) Act and Surface Transportation Block Grant Program funding for transportation alternatives, including program purpose, funding, project eligibility, and competitive selection process.

#### FHWA - Incorporating On-Road Bicycle Networks Into Resurfacing Projects

https://www.fhwa.dot.gov/environment/ bicycle\_pedestrian/publications/resurfacing/

Identifies least cost strategies to capture multimodal network Improvements, specifically by incorporating them into other ongoing and routine activities.

#### FHWA - Bike Network Mapping Idea Book

https://www.fhwa.dot.gov/environment/ bicycle\_pedestrian/publications/bikemap\_book/

Identifies how a transportation agency can better integrate existing and proposed pedestrian and bicycle network maps into their planning process, to reduce project delay and capture both proactive and reactive opportunities.

#### Federally Funded Early Acquisition Project FAQ

https://www.fhwa.dot.gov/real\_estate/ policy\_guidance/fedfundeap.cfm

Addresses the acquisition of real property including a specific parcel, a portion of a transportation corridor, or an entire corridor—in advance of the completion of the environmental review process under the National Environmental Policy Act.

#### Project Development Phase: Environmental Review

#### Moving Ahead for Progress in the 21st Century Act, P.L. 112-141, 126 Stat. 405, Sec. 1318(d)

40 CFR parts 1500 - 1508

DOT Order 5610.1C 23 CFR 771.117

FHWA - Additional Flexibilities in Categorical Exclusions Memorandum. May 22, 2017.

https://www.environment.fhwa.dot.gov/ legislation/nepa/memo\_additional-flex.aspx

Memorandum including a compiled list of activities that may be undergoing more detailed NEPA processing than required by law, which should qualify as categorical exclusions under 23 CFR 771.117(c)

#### American Association of State Highway and Transportation Officials Programmatic Agreement Toolkit

The toolkit presents information, guidance, and recommendations on developing and implementing programmatic agreements among State DOTs, the FHWA, and agencies responsible for the protection of environmental resources. Programmatic agreements are intended to "reduce unnecessary project delays, including delays caused by staffing constraints, and to amend rules and policies where needed without compromising environmental quality".

https://environment.transportation.org/ documents/programmatic\_agreement\_toolkit/

#### **Project Development Phase: Design**

#### FHWA - Manual on Uniform Traffic Control Devices (MUTCD)

https://mutcd.fhwa.dot.gov

Defines the standards used by road managers nationwide to install and maintain traffic control devices on all public streets, highways, bikeways, and private roads open to public travel

#### Pedestrian and Bicycle Information Center - Design Resource Index

www.pedbikeinfo.org/planning/ facilities\_designresourceindex.cfm

Defines the specific location of information in key national design manuals for various pedestrian and bicycle design treatments

#### FHWA - Revisions to the Controlling Criteria for Design and Documentation for Design Exceptions Memorandum. May 5, 2016.

https://www.fhwa.dot.gov/des/gn/ standards/160505.cfm

Reduced the number of controlling criteria on low speed roadways

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## 13 Strategies for Accelerating Project Delivery



## PLANNING AND PROJECT SCOPING AND SELECTION

- 1 DEVELOP PRIORITIZATION METHODS FOR MULTIMODAL PROJECTS
- 2 ALLOW FLEXIBILITY IN FUNDING SMALLER, LOW-COST PROJECTS AND PROJECT ELEMENTS
- **3** IDENTIFY MULTIMODAL NEEDS EARLY IN PROJECT DEVELOPMENT
- 4 IMPROVE PUBLIC INVOLVEMENT



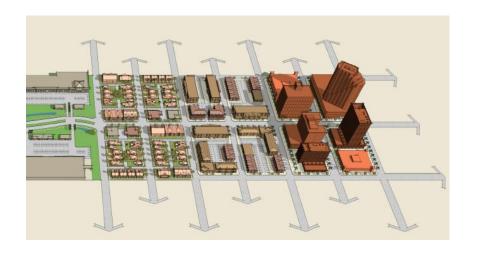
## 3 IDENTIFY MULTIMODAL NEEDS EARLY IN PROJECT DEVELOPMENT

## **Strategy Overview**

- Context-sensitive approach
- Identify full range of users
- Establish multimodal elements as part of the Purpose and Need
- Planning & Environmental Linkages (PEL)

## **Challenges Addressed**

- Difficulties competing for limited funding
- Inadequate internal and external coordination



## 4 IMPROVE PUBLIC INVOLVEMENT

### **Strategy Overview**

- Gather meaningful input early
- Engage broad and diverse group of stakeholders
- Utilize innovative and interactive tools/techniques

### **Challenges Addressed**

- Inadequate community input
- Design guidelines insensitive to context
- Lengthy environmental reviews

## **Example Tools & Techniques**

- Virtual meetings
- Pop-up events
- Graphics & renderings
- Walking & biking tours

- Virtual reality
- Community events
- Online interactive maps
- Translation & interpretation

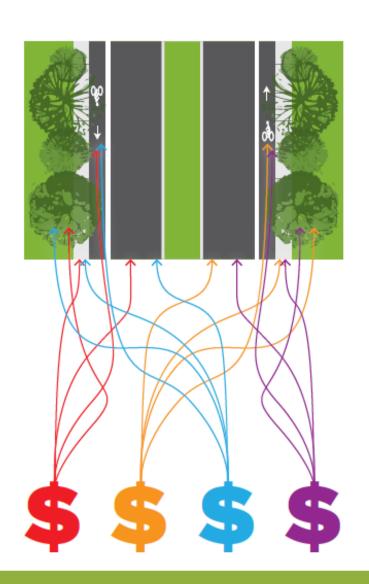
## 2 ALLOW FLEXIBILITY IN FUNDING SMALLER, LOW-COST PROJECTS AND PROJECT ELEMENTS

## **Strategy Overview**

- Context-sensitive approach
- Identify full range of users
- Establish multimodal elements as part of the Purpose and Need
- Planning & Environmental Linkages (PEL)

## **Challenges Addressed**

 Programming delays and funding source challenges



## 1 DEVELOP PRIORITIZATION METHODS FOR MULTIMODAL PROJECTS

### **Strategy Overview**

- Two project types:
  - Standalone projects with dedicated funding
  - Multimodal elements of larger projects
- Develop process and criteria to identify eligible projects for grant funding
- Implement scoring process that includes multimodal prioritization criteria or weighting

### **Challenges Addressed**

- Programming delays and funding source challenges
- Difficulties competing for limited funding

# **Example: Space Coast Transportation Planning Organization – Complete Streets**

Space Coast Transportation Planning
Organization (SCTPO) created their
Complete Streets program to identify,
prioritize and fund multimodal projects within
their region. They apply a set of criteria
that include both transportation and land
use factors to foster successful multimodal
projects. Some of the criteria include:

- Multimodal safety
- Land uses/generators of multimodal trips
- Permeability or number of pedestrian crossing opportunities of the existing roadway
- Posted and design speed of roadway
- Location within defined redevelopment areas

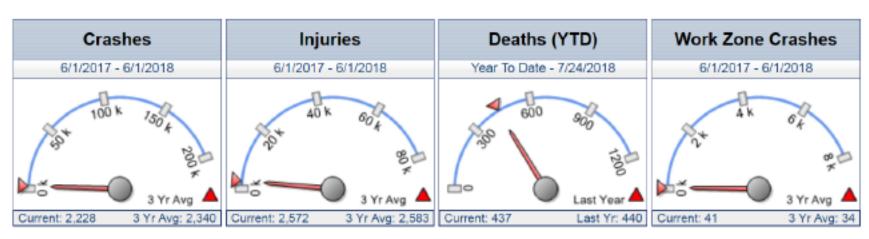
To be eligible for funding, local government applicants must have an adopted Complete Streets policy.



## **Example: Virginia DOT – SMART SCALE**

## Safety





VDOT's Smart Scale Dashboard Focused on Bicycle and Pedestrian Safety

## ENVIRONMENTAL REVIEW

- 5 MAKE APPROPRIATE AND EFFECTIVE USE OF CATEGORICAL EXCLUSIONS
- 6 INTEGRATE MULTIMODAL ELEMENTS IN THE PROJECT'S PURPOSE AND NEED STATEMENT



## MAKE APPROPRIATE AND EFFECTIVE USE OF CATEGORICAL EXCLUSIONS

### **Strategy Overview**

- Most bicycle and pedestrian projects may be processed as CEs under NEPA
- Must meet criteria under 23 CFR 771.117 no unusual circumstances
- Examples of projects include:
  - Construction of bicycle and pedestrian lanes, paths, trails, and facilities
  - Projects that would take place entirely within the existing operational right-of-way
  - Projects that receive less than \$5 M in Federal Funds
- Programmatic CE (PCE) Agreements provide State DOTs with the authority to make a NEPA CE determination and approval on FHWA's behalf

## Challenges Addressed

Lengthy environmental reviews

## 6 INTEGRATE MULTIMODAL ELEMENTS IN THE PROJECT'S PURPOSE AND NEED STATEMENT

## **Strategy Overview**

- Needs are the basis for developing project alternatives
- Document the needs of all potential project users to inform:
  - Range of alternatives
  - Scope of environmental reviews
  - Public engagement strategies
  - Types and level of funding

## **Challenges Addressed**

- Lengthy environmental reviews
- Programming delays and funding source challenges
- Inadequate internal and external coordination

# **Example: PennDOT Interstate 95/Girard Avenue Interchange**

- NEPA document included pedestrian, bicycle and transit (access to Girard Avenue Trolley needs
  - Alternatives included:
    - Multimodal access parallel to and underneath I-95 with appropriate pavement markings, bike lanes, sidewalks, curb ramps, and lighting
    - Relocated Delaware Avenue and Richmond Street with lower design speeds, minimal lane widths, and green-colored bicycle lanes
    - Widened sidewalks and connections to a new trail system through the interchange

Reconstruction of the Route 15 Girard Avenue Trolley under an agreement

with SEPTA.



## DESIGN







## **Strategy Overview**

- Leverage federal design flexibility
- Influence street design across all state roadways
- Recognize relationship between transportation and land use
- Use flexibility in guidance where appropriate

## **Challenges Addressed**

Design Guidelines Insensitive to Context

### **Strategy Overview**

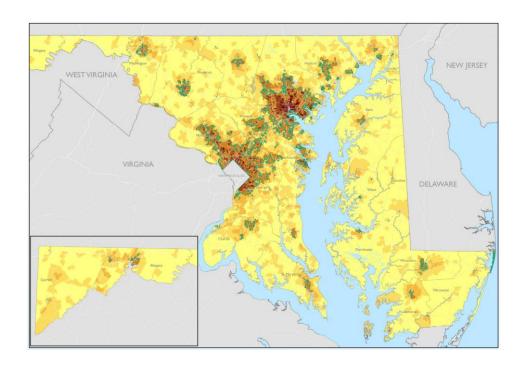
- Use Experimentation Requests to test innovations and designs
- Measure and evaluate device performance
- Adopt and recognize devices with Interim Approval status

## **Challenges Addressed**

- Design Guidelines Insensitive to Context
- Insufficient Staff Capacity or Technical Knowledge

## **Example: Maryland Bicycle and Pedestrian Priority Areas**

Maryland DOT designated portions of the State as Pedestrian and Bicycle Priority Areas (BPPAs) to facilitate the coordinated planning of bicycle and pedestrian facilities in areas with a high potential for bicycling and walking. BPPAs were identified based on demographic and land use characteristics, rather than existing counts of people walking and bicycling. This distinction is important because it acknowledges an inherent demand for non-motorized travel in places where there is a higher intensity of trip generators such as housing, schools, shops, and transit facilities. BPPAs can receive a number of special considerations, including focused recommendations for roadway geometric and operational guidelines that align local and State bicycle and pedestrian planning with design.







Dan Burden

## 9 PROMOTE FLEXIBILITY IN EXISTING FUNDING SOURCES

- Bike/ped projects can be funded through many FHWA and FTA programs
- The tremendous flexibility in using federal funds for multimodal projects is often not fully understood or utilized
- See FHWA webpage addressing funding misconceptions: <a href="https://www.fhwa.dot.gov/environm">https://www.fhwa.dot.gov/environm</a> ent/bicycle pedestrian/guidance/mi sconceptions.cfm
- Some funding categories have special requirements (see workbook)

Pedestrian and bicycle projects are potentially eligible to receive funds through these surface transportation programs:

**BUILD:** Better Utilizing Investments to Leverage Development Transportation Discretionary Grant program

INFRA: Infrastructure for Rebuilding America

**TIFIA:** Transportation Infrastructure Finance and Innovation Act (loans)

FTA: Federal Transit Administration Capital Funds

ATI: Associated Transit Improvement (1% set-aside of FTA)

**CMAQ:** Congestion Mitigation and Air Quality Improvement Program

**HSIP:** Highway Safety Improvement Program

NHPP: National Highway Performance Program

**STBG:** Surface Transportation Block Grant Program

**TA:** Transportation Alternatives Set-Aside (formerly Transportation Alternatives Program)

RTP: Recreational Trails Program

**PLAN:** Statewide Planning and Research (SPR) or Metropolitan Planning funds (PL)

NHTSA 402: State and Community Highway Safety Grant Program

NHTSA 405: National Priority Safety Programs (Nonmotorized safety)

FLTTP: Federal Lands and Tribal Transportation Programs (Federal Lands Access Program, Federal Lands Transportation Program, Tribal Transportation Program, Nationally Significant Federal Lands and Tribal Projects)

- Transportation agencies have used a variety of new or previously untapped programs to fund multimodal projects
- Public/private partnerships (P3s) can help deliver projects sooner and with less Federal investment
- New programs can consolidate funding sources to focus on multimodal infrastructure (for instance, California Active Transportation Program)
- Existing funding programs (for instance, maintenance resurfacing) can provide new opportunities
- Discretionary programs can fund projects that might not fit traditional categories

## Example: Pennsylvania Community Transportation Initiative (PCTI)

- Temporary program using PennDOT Secretary's discretionary funds
- Created to promote a project-driven vision of "smart transportation"
- Encouraged local initiative and innovative projects
- Result: In 2009, 50 projects, \$59 million
- Most projects had at least some bike/ped component
- Related program (still in existence): Delaware Valley Regional Planning Commission (DVRPC) Transportation and Community Development Initiative

## MULTIPLE PHASES OF PROJECT DEVELOPMENT

- COMMUNICATE BENEFITS OF MULTIMODAL PROJECTS AND IMPROVE PERFORMANCE DATA FOR EVALUATING THEM
- 12 INCREASE STAFF CAPACITY AND KNOWLEDGE
- PROVIDE TECHNICAL ASSISTANCE TO SUPPORT SMALL AND RURAL COMMUNITIES

## **Strategy Overview**

 Multimodal projects have wide-ranging benefits, but those can be hard to capture and communicate

Safety Effectiveness

Access to Jobs, Healthcare, Other Services

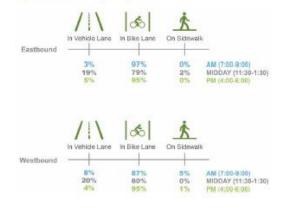
**Economic Impacts** 

**Environmental Benefits** 

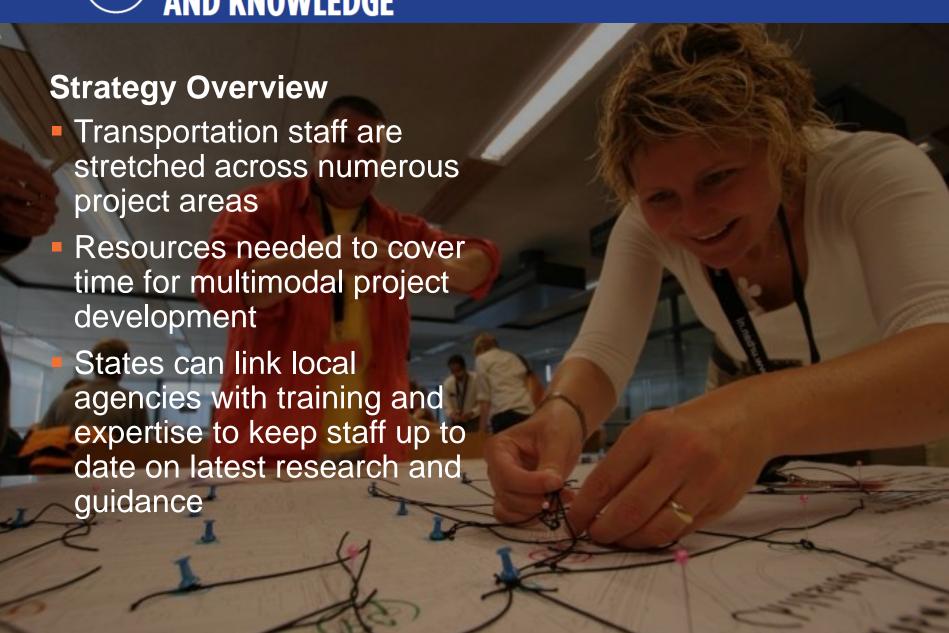
 Methods are available to properly document outcomes and measure successes to justify further investment



Figure 2: Data Summary Example







## **Example: California Active Transportation Resource Center**

- The Active Transportation Resource Center connects CA communities with experts in planning, public health, behavioral programs and design/engineering.
- Provides resources and training for both infrastructure and noninfrastructure projects

#### **Examples of Resources Offered**

**Disadvantaged Community Training** 

**Understanding Bike Transportation** 

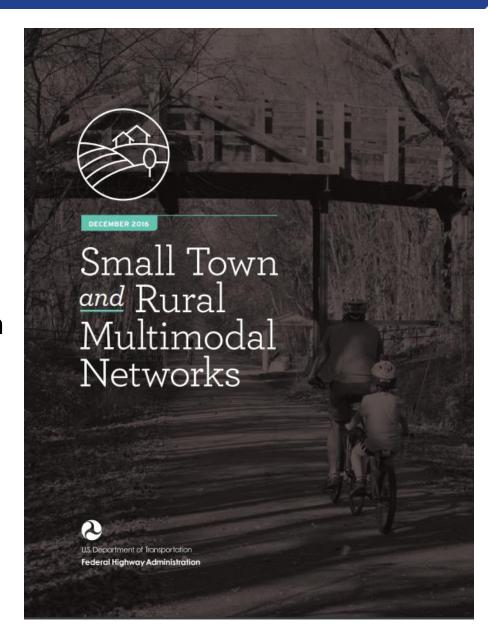
Pedestrian Facility Design

Project Implementation Training

**Active Transportation Planning and Scoping** 

## **Strategy Overview**

- Rural communities are especially limited in staff and funding for multimodal projects
- Targeted programs can help equip these communities with resources needed to plan and implement multimodal projects



#### GUIDE 1 - STRATEGIES RELATED TO PROJECT DEVELOPMENT PHASE

PROJECT DEVELOPMENT PHASE

MOST RELEVANT STRATEGIES

Planning and Project Scoping

- 1 Develop Prioritization Methods for Multimodal Projects
- Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements
- (3) Identify Multimodal Needs Early in Project Development
- (4) Improve Public Involvement
- Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them
- 17 Increase Staff Capacity and Knowledge

Environmental Review

- Make Appropriate and Effective Use of Categorical Exclusions (CEs)
  - Document Multimodal Elements In the Project's Purpose and Need Statement
- 17 Increase Staff Capacity and Knowledge
- Provide Technical Assistance to Support
  Small and Rural Communities

Design

- 7 Incorporate Context-Based Design Into State Design Processes and Manuals
- Apply and Leverage the Innovative
  Multimodal Treatments in the MUTCD
- 17 Increase Staff Capacity and Knowledge
- Provide Technical Assistance to Support Small and Rural Communities

**Funding** 

- 1 Develop Prioritization Methods for Multimodal Projects
- Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements
- (9) Promote Flexibility in Existing Funding Sources
- Allocate New Funding Sources to Implement Multimodal Infrastructure and Leverage Existing Programs
- Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them
- Provide Technical Assistance to Support Small and Rural Communities

#### **GUIDE 2 – STRATEGIES RELATED TO KEY CHALLENGES**

KEY CHALLENGES
Programming Delays and
Funding Source Challenges

MOST RELEVANT STRATEGIES

Develop Prioritization Methods
for Multimodal Projects

- Allow Flexibility in Funding Smaller, Low-Cost Projects and Project Elements

  Document Multimodal Elements in the
- Project's Purpose and Need Statement
- 9 Promote Flexibility in Existing Funding Sources

  Allocate New Funding Sources to Implement Multimodal Infrastructure and Leverage Existing Programs
- Provide Technical Assistance to Support
  Small and Rural Communities

Difficulties Competing for Limited Funding

- Develop Prioritization Methods for Multimodal Projects
- Identify Multimodal Needs Early in Project Development
- 9 Promote Flexibility in Existing Funding Sources
- Allocate New Funding Sources to Implement Multimodal Infrastructure and Leverage Existing Programs
- Communicate Benefits of Multimodal Projects and Improve Performance Data for Evaluating Them
- Provide Technical Assistance to Support Small and Rural Communities

Inadequate Internal and External Coordination

- Identify Multimodal Needs Early in Project Development
- 6 Document Multimodal Elements in the Project's Purpose and Need Statement

Inadequate Community Input

4 Improve Public Involvement

Design Guidelines Insensitive to Context

- Improve Public Involvement
  Incorporate Context-Based Design into
- State Design Processes and Manuals

  Apply and Leverage the Innovative
  Multimodal Treatments in the MUTCD

**Lengthy Environmental Reviews** 

- 4 Improve Public Involvement
- Make Appropriate and Effective Use of Categorical Exclusions (CEs)

  Document Multimodal Elements in the

Project's Purpose and Need Statement

Apply and Leverage the Innovative

- Insufficient Staff Capacity or Apply and Leverage the Innovative Multimodal Treatments in the MUTCD
  - Increase Staff Capacity and Knowledge
  - Provide Technical Assistance to Support Small and Rural Communities

## **Discussion**

⇒ Send us your questions



- ⇒ Follow up with us:
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